

# Barrington Research

## **EQUITY RESEARCH**

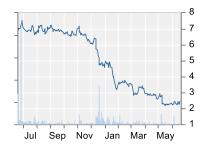
PowerFleet, Inc.

PWFL: NASDAQ

**Current Price:** \$2.46 MKT PERFORM Rating: Range (52 wk): \$7.57 - \$2.16 Risk: Aggressive

\$88.9 Mkt Cap (mil): Target:

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FY: Dec	<b>EBITDA</b>	TEV/	
	(\$=Mil)	<b>EBITDA</b>	
2021A	6.2	12.6	
2022E	(1.8)	NA	
2023E	9.8	7.9	

Key Highlights of PWFL's Investor Day in New York City

On June 14th, PWFL held an investor day led by Steve Towe, CEO along with key members of the company's new executive team. The agenda of the Investor Day included a deep dive into the company's product, software, and AI solutions strategy. Key highlights of the meeting are as follows:

- PWFL is a global SaaS leader in providing critical data insights and visibility to mobile assets and transportation supply chains focused on Logistics, Industrial, Fleet and Connected Car solutions. PWFL has a global footprint with over 8,000 enterprise customers and 595,000 subscribers, with 65% of 2021 revenue recurring and 93% customer retention, offering a solid foundation for future growth opportunities. New management believes that PWFL's SaaS and IoT solutions are ready to fuel consistent long-term growth in North America and Europe, representing a significant upside opportunity for shareholder value.
- On January 5th, PWFL appointed Steve Towe as the company's new CEO. Towe has a proven record of scaling high value global technology organizations. Most recently he served as President of Aptos, a global leader in unified commerce solutions in the retail enterprise SaaS market. Prior to Aptos he served for 16 years in the IoT telematics space, most notably as Chief Commercial Officer at a market-leading provider, Masternaut. Before that he held senior executive roles at Cybit and Fleetstar Information Systems.
- PWFL's senior management team has been revamped with new experienced senior executives that include a Chief Technology Officer, a Chief Revenue Officer and a Chief Transformation Officer, all of which have a track record of improving long-term shareholder value.
- Since taking over the helm at PWFL, Towe has begun implementing the initial phase of a long-term strategic roadmap designed to establish PWFL as a mission critical software provider for the global IoT market. PWFL's goal through this roadmap is to offer end users integrated data solutions that unify their business operations and provide full visibility across their supply chains.
- The TAM for SaaS and IoT solutions for fleet vehicle, logistics and other assets totals \$76 billion, and is growing at a 15% CAGR. The total Enterprise IoT market is anticipated to increase from \$158 billion in 2021, to \$525 billion in 2027. Within this large market opportunity, PWFL generated only \$126 million in revenue in 2021. Integration opportunities in terms of Pointer's product capabilities, technological expertise and its worldwide physical footprint should lead to improved sales growth, margin metrics and cash flow through 2026.

#### **Company Description**

PowerFleet, Inc. engages in the provision of fleet management solutions for logistics, industrial, and vehicles. It offers wireless Internet of Things and machine to machine solutions for securing, controlling, tracking, and managing enterprise assets such as industrial trucks, tractor trailers, containers, cargo, and vehicle and truck fleets. It operates through the following geographical segments: United States, Israel, and Other. The company was founded in 1993 and is headquartered in Woodcliff Lake, NJ.

- PWFL is creating a unified platform experience with modular offerings specific to business problems through multiple software solutions. There are three core elements to PWFL's goto-market strategy that include the following: modular enterprise applications that solve business issues which are sold directly to the enterprise; collaborating with strategic (SaaS) partners on integrations within the supply chain; and a focus on monetizing data. PWFL is on track to unify its platforms to a single set of interfaces in 2022. This will enable PWFL's customers to access information across their enterprise through a single point of entry as well as improve cross selling opportunities.
- PWFL's modular enterprise application approach will allow customers to purchase elements
  of the company's software capabilities creating upsell opportunities for the business.
   PWFL's investments in deep integration capabilities into other operating systems across the
  business and supply chain will provide valuable data as well as insights into a customer's
  business.
- PWFL's Cognitive Data Engine within its digital and integrated AI and SaaS platform will play
  a key role in driving growth. Through its CDE and API integrations, PWFL will not only be
  able to support PWFL devices in its Industrial, Logistics and Vehicle segments with real time
  information, but will also support non-PWFL devices and facilitate offerings of modular
  advanced intelligence such as performance analytics, SaaS Enterprise applications for
  safety, driver monitoring and fleet management, as well as supply chain applications
  including billing and maintenance. To date, PWFL has completed 12 total integrations
  including 26 EV integrations.
- PWFL will transform the data it generates through its platform to drive business decisions for end users. Data will be generated through PWFL's devices and sensors, 3<sup>rd</sup> party devices and sensors, vehicle and infrastructure OEMs, and integration data sources. Through its data processing engine, PWFL will then be able to supply insights through Business Applications (SaaS) and Unified Operation's and Services (DaaS), examples of which are as follows:

Business Applications

Unified Operations & Services

Business Optimization
Vehicle & Asset Health
Safety & Security
Regulatory Management
Resource Management

- Coupled with its traditional set of solutions for the U.S. market in logistics and industrial vertical markets, PWFL will also bring to market extended propositions around safety and driver behavior, enhance video camera telemetry, and deliver a new set of data capabilities in the electric vehicle space, while also providing an evolution of PWFL's proposition for the connected car, vehicle rental and vehicle subscription space. These solutions have been developed and implemented in multiple countries and are poised to make good traction in the U.S. market. The connected car space has a current TAM of \$63 billion and is expected to increase to \$225 billion in 2027. Solutions for the connected car market will be targeted at insurance applications, the EV market, as well as safety, diagnostics, maintenance, and driver behavior.
- PWFL's go to market strategy starts with a focus on its brand and messaging to educate the
  market on new data driven capabilities. Cross sales and upsells will be emphasized
  throughout the current customer base, totaling over 8,000 enterprise clients with lead
  generation and global account-based marketing driving new business development.

- Through its profit improvement initiative, PWFL is targeting the removal of \$5 million in annual expenses through system and platform integration, third party spending, its facilities footprint, and the redesign of products to reduce component costs.
- Targets for 2026 include \$200 million of annual revenue with 50% recurring, a gross profit
  margin of 55%, with an adjusted EBITDA margin of 25% generating at least \$25 million of
  adjusted EBITDA for the year.
- As PWFL progresses through 2022, product gross profitability should gradually improve upon realization of the benefits from operational and product reengineering initiatives. Long-term, these measures will give the company better control and cost management levers for its supply chain. PWFL continues to focus on expanding recurring revenues while reducing operating expenses.

### **Balance Sheet Analysis**

• PWFL ended Q1/22 with \$20.6 million in cash and equivalents versus \$26.8 million at the end of 2021. Long-term debt at quarter end totaled \$16.3 million, convertible preferred stock totaled \$53.9 million and stockholders' equity of \$88.6 million.

#### **Our Estimates & Rating**

- 2022 will be a transition year for PWFL as a new CEO moves the company to a more SaaS centric model with a focus on data analytics and services concurrent with efforts to simplify the company's platform while also facilitating deeper integration with Pointer. On a short-term basis, the company will continue to grapple with supply chain issues and a competitive price environment that is expected to impact product margins throughout 2022. Our adjusted EBITDA estimates for 2022 and 2023 are \$(1.8) million and \$9.8 million.
- PWFL is making all of the right strategic moves to return to consistent growth and profitability through the development of a SaaS and AI platform with mission critical software to provide increased visibility across supply chains. We believe that the stock at its current price level has bottomed. We are awaiting a turn in the company's fortunes as the new strategic plan takes hold and begins to generate consistent sales growth with positive adjusted EBITDA generation. We have a MARKET PERFORM rating on the shares.



PWFL-NASDA FY: December	AQ		FINA	NCIAL I	DATA		Barrin	gton Re	esearch
		YR/YR REV CHG %	GROSS INC \$	GROSS MGN %	OPER INC \$	OPER MGN %	ADJ. EBITDA \$	ADJ. EBITDA MGN %	SHRS
2017A 2018A 2019A	40,958 53,064 81,915	-2.0 29.6 54.4	20,927 25,798 38,364	51.1 48.6 46.8	(4,091) (5,736) (10,183)	(10.0) (10.8) (12.4)	(577) (23) 3,202	3.9	14,961 17,233 22,305
2020-1QA 2QA 3QA 4QA	30,799 25,765 27,602 29,427	126.3 58.3 63.5 -16.3	14,866 14,043 14,923 15,185	48.3 54.5 54.1 51.6	(3,409) (705) 752 (96)	(11.1) (2.7) 2.7 (0.3)	152 2,097 3,595 3,242	0.5 8.1 13.0 11.0	35,547 29,399 30,143 30,227
F2020A 2021-1QA 2QA 3QA 4QA	113,593 <b>2</b> 8,991 33,548 29,246 34,423	38.7 -5.9 30.2 6.0 17.0	59,017 14,470 16,045 14,265 15,403	52.0 49.9 47.8 48.8 44.7	(3,458) (1,883) (155) (2,429) (3,508)	(3.0) (6.5) (0.5) (8.3) (10.2)	9,086 1,363 2,802 1,004 1,014	8.0 4.7 8.4 3.4 2.9	31,329 35,332 35,367 35,019 35,083
F2021A 2022-1QA 2QE 3QE	126,208 <b>7</b> 33,161 34,761 31,063	11.1 14.4 3.6 6.2	60,183 14,399 14,649 14,207	43.4 42.1 45.7	(7,975) (3,742) (3,949) (2,971)	(11.3) (11.4) (9.6)	6,183 (993) (408) (342)	4.9 (3.0) (1.2) (1.1)	35,200 35,332 35,367 35,403
4QE F2022E	35,207 134,192	<ul><li>2.3</li><li>6.3</li></ul>	15,349 58,603	43.6 43.7	(3,064) (13,726)	(8.7) (10.2)	(30) (1,774)	(0.1) (1.3)	35,438 35,474
2023-1QE 2QE 3QE 4QE F2023E	35,958 37,069 33,977 38,474 145,478	8.4 6.6 9.4 9.3	15,797 16,146 15,808 16,921 64,672	43.9 43.6 46.5 44.0	(3,261) (3,500) (2,540) (2,893) (12,194)	(9.1) (9.4) (7.5) (7.5) (8.4)	1,683 2,408 2,763 2,962 9,816	4.7 6.5 8.1 7.7 6.7	35,474 35,509 35,545 35,580 35,527
-	BALANCE SHI Total Assets Cash & Rest C Receivables Current Assets Current Liabiliti Working Capita Long-Term Del Shrhldrs Equity Debt/Capital	cash sies al bt	(mil\$)	226.0 21.0 32.0 85.0 45.0 40.0 16.0 89.0 15.2	2021 229.0 26.0 32.0 88.0 44.0 44.0 18.0 92.0 16.4	2020 208.0 18.1 24.1 64.8 35.9 28.9 23.2 78.9 22.7			
-	SELECTED DA Book Value Cash Earnings Cash Flow (Op Free Cash Flow EBITDA Return on Avg	os) w	(\$/Share) (\$/Share) (\$/Share) (\$/Share) (\$/Share) (\$/Share) (%)						



#### **EQUITY RATING SYSTEM:**

OUTPERFORM Expected to outperform the market (S&P 500) over the next 12 months.

Sound or improving company fundamentals. Potential exists for a near-term catalyst.

Undervalued at current levels.

Expected to perform roughly in line with the market (S&P 500) over the next 12 months. MARKET PERFORM

Long-term potential exists, but no near-term catalyst apparent.

Fairly valued at current levels.

UNDERPERFORM (3) Expected to underperform the market (S&P 500) over next 12 months.

Company fundamentals may be deteriorating. Fully valued or over-valued at current levels

PRICE TARGET METHOD/RISKS: The analyst does not maintain a price target for this stock.

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